

BINDURA UNIVERSITY OF SCIENCE EDUCATION
FACULTY OF SOCIAL SCIENCES AND HUMANITIES

DEPARTMENT: PEACE AND GOVERNANCE

BACHELOR OF SCIENCE HONOURS DEGREE IN PEACE AND GOVERNANCE

HPG 405/PG416: NGO MANAGEMENT

DURATION: 3HOURS

TOTAL MARKS: 75

NOV 2024

INSTRUCTIONS TO CANDIDATES

Answer Section A and any TWO questions from Section B

Candidates are required to use relevant examples and case studies in answering essay questions.

Section A (Compulsory)

1. Kenya Case Study: Multiple Shocks and Stresses

The global shock of COVID-19 led to a lockdown in early 2020, with a cessation of transport and logistics, school closures, disrupting supplies of medicines, food, and non-food items into Northern Kenya. During the same period, Kenya experienced an invasion of desert locusts in these areas, the worst in 70 years. The desert locusts and pandemic continued to be issues in the region, exacerbating vulnerability and forcing families into poverty. A Rift Valley Fever disease outbreak also led to massive abortions of livestock and death of pastoralists. Drought resulted in acute water and pasture shortages, causing internal and cross-border migration that has led to an increase in violent conflict. The situation was compounded by insecurity and resource-based conflict in some areas.

In response, your organization Resilience Partner, is going to work directly with national and county governments to expand upon an existing drought management system built up over a decade of partnership. This type of planning, coordinating, and financing through a disaster risk management approach can significantly improve the speed and effectiveness of responses when a disaster strikes. As such, your strategy is expected to take a multi-sectoral approach, layering, sequencing, and integrating various funding streams and technical sectors, including agriculture; biodiversity; water, sanitation, and hygiene (WASH).

- i. In what ways can a theory of change help you to design and implement programs? (5 marks)
- ii. How are you going to conduct stakeholder analysis and SWOT analysis? (8 marks)
- iii. To what extent are both techniques going to be relevant in informing decision making? (8 marks)
- iv. Suggest any **four** social accountability strategies for Kenyan citizens. (4 marks)

SECTION B

2. Discuss the importance of gender mainstreaming within the context of development and NGO management. (25 marks)
3. What necessitates stakeholder analysis and strategic planning in NGO management particularly in Zimbabwe? (25 marks)
4. Are the NGOs promoting development or dependency in Africa? (25 marks)
5. What value does Results Based Management add to NGO management? (25 marks)

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