

**BINDURA UNIVERSITY OF SCIENCE EDUCATION**  
**FACULTY OF SOCIAL SCIENCES AND HUMANITIES**  
**DEPARTMENT OF PEACE AND GOVERNANCE**  
**BACHELOR OF SCIENCE HONOURS DEGREE IN PEACE AND GOVERNANCE**  
**HPG203: PROJECT MANAGEMENT EXAMINATION PAPER**

**TIME: 3 HOURS**

NOV 2023

**INSTRUCTIONS**

Answer **Question 1** which is compulsory and any other **TWO** questions

Each question carries 100 marks

Candidates are expected to use relevant examples and cases in answering essay questions

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1. a) Write notes on the following concepts;
  - i) Project (10)
  - ii) Program (10)
  - iii) Portfolio (10)
- b) Outline the key elements of Baum's (1970) Project Management Cycle. (70)
2. With the aid of illustrations, discuss the significance of the Logical Framework Matrix in project management.
3. Analyse the significance of a Risk Management Plan in project management and implementation.
4. Critique the Programme Evaluation Review Technique (PERT) in project management.
5. Examine the key elements of Utilisation Focused Evaluation and demonstrate its relevance to peacebuilding programming.

**-END OF PAPER-**