# BINDURA UNIVERSITY OF SCIENCE EDUCATION

### **FACULTY OF COMMERCE**



**DEPARTMENT: ECONOMICS** 

PROGRAMME: MSC IN PURCHASING AND SUPPLY CHAIN MANAGEMENT

COURSE CODE SCM510 (1): OPERATIONS MANAGEMENT AND CONTROL

DURATION: 3 HOURS TOTAL MARKS: 100

## INSTRUCTIONS TO CANDIDATES

- 1. This paper carries six questions
- 2. Answer any four (4) questions.
- 3. All questions carry 25 marks.
- 4. Cellphones are not allowed in the examination room.

#### **QUESTION 1**

"Inventory is a necessary evil" Discuss

[25 marks]

### **QUESTION 2**

Analyze the seven manufacturing Wastes or Muda and explain the strategies to combat them as suggested by 'Taiichi Ohno'. [25 marks]

#### QUESTION 3

Assess different approaches organizations use in the formulation and development of operations strategy [25 marks]

### **QUESTION 4**

Identify and explain the five key operational objectives.

[25 marks]

### **QUESTION 5**

Describe the concept of "total quality management" in greater detail

[25 marks]

### **QUESTION 6**

Examine the factors that influence both the success and failure of projects

[25 marks]

**END OF PAPER**