

BINDURA UNIVERSITY OF SCIENCE EDUCATION

FACULTY OF COMMERCE

DEPARTMENT OF HUMAN CAPITAL MANAGEMENT

INDUSTRIAL RELATIONS (HCM 105)

DURATION: 3 HOURS

INSTRUCTIONS TO CANDIDATES

- 1. Answer any FOUR questions.
- 2. No unauthorized material or items should be brought into the examination room.

Question 1

- (a) Using an organisation of your choice, explain how conflicts can be proficiently managed to boost productivity. (13 marks)
- (b) Examine the effects of conflict at the workplace.

(12 marks)

Question 2

Critically evaluate the procedure for embarking on a *Collective Job Action* using the Labour Act Chapter (28:01).

(25 marks)

Question 3

- a) Explain briefly the following concepts of Employee Relations;
- i. Dispute of right

(5 marks)

ii. Arbitration

(5 marks)

iii. Conflict of interest

(5 marks)

b) Outline any three management practices that may lead to Industrial disputes in an organisation (10 marks)

Question 4

Using an organisation of your own choice, explain how Covid- 19 may affect employee relations and productivity

(25 marks)

Question 5

In a tripartite system, discuss the objectives of each part in the employment relationship. Use relevant examples to support your answer.

(25 marks)

Question 6

The Labour Act Chapter 28:01 sets out provisions on Leave administration, briefly examine the following leave types;

(a) Maternity Leave

(10 marks)

(b) Sick Leave

(10 marks)

(c) Vacation Leave

(5 marks)

End of Paper